

★  
**Keynote Speaker:**



Shannetta Griffin, PE  
*Executive Director/CEO*  
Maryland Aviation  
Administration  
Topic: **Construction  
Management is the Building  
Block of Project Success**

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**Workshop Agenda:**

Start Time	End Time	Session Title
8:00 a.m.	8:30 a.m.	Registration/Breakfast
8:30 a.m.	9:15 a.m.	CM is the Building Block of Project Success
9:15 a.m.	9:30 a.m.	Break
9:30 a.m.	10:30 a.m.	Panel Discussion: Women in Construction
10:30 a.m.	10:45 a.m.	Break
10:45 a.m.	11:45 a.m.	Data That Delivers: Lean Six Sigma for PMIS Success
11:45 a.m.	12:30 p.m.	Lunch/Networking
12:30 p.m.	1:30 p.m.	Supporting the Industrial Athlete: Integrating Wellness and Clinical Resource into Construction Operations
1:30 p.m.	1:45 p.m.	Break
1:45 p.m.	2:45 p.m.	Powered by Partnering: Turning Tools and Principals into Project Success
2:45 p.m.	3:00 p.m.	Break
3:00 p.m.	4:00 p.m.	Prepare an Extension of a Time Claim with a Time Impact Analysis to Back You Up

**Inquiries:**

Please contact Cody Ondos, Education Chair, via email at [Cody.Ondos@mbakerintl.com](mailto:Cody.Ondos@mbakerintl.com).

★ **Register at: [cmaabaltimore.com](http://cmaabaltimore.com)**

# SPRING EDUCATIONAL WORKSHOP

04.16.26 | 8 a.m. – 4 p.m.

Maryland Aviation Administration  
991 Corporate Boulevard  
Linthicum Heights, MD 21030

**Ticket Pricing:**

Member: \$100 | Non-Member: \$150 | Owner: \$65

*Breakfast and Lunch Servings and 5 PDH/CEU Credits are included with each ticket.*

**Sponsorship Pricing and Inclusions:**

**Platinum | \$750**

- Three (3) attendee tickets
- Social media acknowledgement
- Verbal recognition at the workshop's opening, closing, and during all five (5) sessions
- Event website acknowledgement

**Gold | \$500**

- Two (2) attendee tickets
- Verbal recognition during all five (5) workshop sessions
- Event website acknowledgement

**Silver | \$300**

- One (1) attendee ticket
- Verbal recognition during two (2) of the workshop sessions

**Bronze | \$150**

- Verbal recognition during one (1) of the workshop sessions

*Firm logos should be directed to: Kendall Norman, Marketing Chair, via email at [knorman@jmt.com](mailto:knorman@jmt.com)*

# 2026 CMAA Baltimore Chapter Spring Educational Workshop

## Session #1: Panel Discussion

### Women In Construction

9:30 a.m. – 10:30 a.m.

- Moderator: Nichole Penick, CCM, Construction Manager, DFI Engineering

#### Panelist #1

#### **Amy Andrews**

Deputy Director Construction Operations  
Maryland State Highway Administration –  
Office of Construction

#### Panelist #2

#### **Lauren Buckler, PE, CEM, LEED AP®**

Director  
Baltimore County, Maryland –  
Dept. of Public Works and Transportation

#### Panelist #3

#### **Silver Chai, PE**

Chief, Construction Inspection Div.  
Howard County, Maryland –  
Dept. of Public Works

#### Panelist #4

#### **Kelly Garrity, CCM**

Project Manager  
The Whiting-Turner Contracting Company

#### Panelist #5

#### **Nicolette Lind, PE, CCM**

Resident Engineer – Construction Services  
Michael Baker International

#### Panelist #6

#### **Karen Henry**

Director  
Anne Arundel County, Maryland  
Dept. of Public Works

#### Learning Objectives:

1. Describe multiple career pathways into the construction industry, including non-linear and traditional entry points, and understand how early influences, decisions, and experiences shape long-term professional growth.
2. Identify the role of mentorship, sponsorship, and pivotal career decisions in developing technical competence, leadership capability, and professional resilience within the construction industry.
3. Recognize common challenges experienced by women in construction, including workplace dynamics, credibility barriers, and representation issues, and understand practical strategies used to navigate and overcome these challenges.
4. Apply effective techniques for building confidence and professional credibility on jobsites and in client, consultant, and contractor interactions through communication, technical knowledge, and leadership presence.
5. Discuss leadership qualities critical to today's construction professionals, including adaptability, emotional intelligence, accountability, and collaborative decision-making in complex project environments.
6. Assess current and emerging opportunities for women in construction, including leadership, technical specialization, and project delivery roles, and understand how organizations can better support the next generation of industry leaders.

## Session #2: Presentation

### Data That Delivers: Lean Six Sigma for PMIS Success

10:45 a.m. – 11:45 a.m.

Speaker #1

**Dr. Safa Arya, PhD, PE, CCM, PMP, PMI-SP, LSSBB**

President  
Arya Consultants, Inc.

Speaker #2


**Eric Atandi**

Chief, Planning and Project Controls  
City of Baltimore, Dept. of Public Works

Speaker #3

**Casey Berger, CCM**

Vice President  
Hazen & Sawyer

 Learning Objectives:

1. Understand Project Management Information Systems (PMIS)
2. Learning the basics of Lean Six Sigma principles
3. Learning what a data-driven and process-oriented improvement means
4. Learning how applying Lean Six Sigma tools can help improve PMIS implementation

## Session #3: Presentation

### Supporting The Industrial Athlete: Integrating Wellness and Clinical Resources into Construction Operations

12:30 p.m. – 1:30 p.m.

Speaker

**Noah Benson, SMS**

Mid-Atlantic Environmental, Health and  
Safety Director  
Turner Construction Company

 Learning Objectives:

1. Recognize how physical demands show up in day-to-day field work and influence consistency, focus, and coordination on active construction sites
2. Identify common points in daily field operations where physical demands intersect with safety and operational decision-making
3. Understand how wellness and clinical resources, including onsite medics and athletic trainers, are incorporated into jobsite operations as part of a broader safety and operational strategy
4. Apply lessons from real project experience to support consistent field performance across different construction environments

## Session #4: Presentation

### Powered by Partnering: Turning Tools and Principles into Project Success

1:45 p.m. – 2:45 p.m.

Speaker #1

**Chunca Bittinger**

Area Engineer, District 3 Construction, MdQI  
Partnering Subcommittee Co-Chair  
Maryland State Highway Administration

Speaker #2


**Bret Hadzimichalis, PE, CCM**

Section Head, Transportation CM  
Johnson, Mirmiran & Thompson, Inc.

Speaker #3

**Mike Veid**

Project Manager, MdQI Partnering  
Subcommittee Co-Chair  
Joseph B. Fay Co.

 Learning Objectives:

1. Set up and run effective partnering sessions
2. Prevent partnering from becoming a one-time kickoff exercise
3. Address tough issues before they escalate
4. Explore how to measure whether partnering is working and how to sustain alignment throughout the life of your projects

## Session #5: Presentation

### Prepare an Extension of a Time Claim with a Time Impact Analysis to Back You Up

3:00 p.m. – 4:00 p.m.

Speaker #1

**Natasha Dahl, CCP, PSP, PMP**

Senior Director, Construction Disputes & Advisory  
Ankura Consulting Group

Speaker #2

**Bryce Daniels, CCM, PSP**

Director, Construction Disputes & Advisory  
Ankura Consulting Group

Speaker #3

**Luis Parra, PE**

Senior Director, Construction Disputes & Advisory  
Ankura Consulting Group

 Learning Objectives:

1. Deepen your knowledge of delay claims and strengthen your assessment when requesting an extension of time (EOT). Be able to recognize the various types of delays and delay analysis methodologies, the types of delay costs, and methods for calculating those delay costs

2. Avoid common pitfalls that contribute to an outright rejection of an EOT request. Instead, have confidence when submitting. Identify the qualifying nexus event(s) by evaluating the appropriate causation and the supporting entitlement
3. Proactively produce and manage the necessary and proper support for an EOT that legitimizes your claim during submission. Determine which project-specific knowledge and metrics are relevant and prioritize collecting the necessary supporting documents before your project needs an EOT
4. Get your claim right the first time, submit a sound TIA that holds up. Understand how to perform a prospective TIA, including the quantification of delay days and delay costs
5. Apply the knowledge gained here to critically review a submitted EOT. Analyze and evaluate a submitted EOT claim to determine its validity and methodological soundness